

CHINA  
CONSORTIUM



# 未来展望

# FUTURE VISION

## “十四五” 经营目标 OPERATION TARGET





# 新能汇

## NEW ENERGY CONVERGENCE

Party building with performance to promote development

### 央地党建合作共同体

#### 党建引领 THE PARTY LEADS

深挖央企资源，努力打造“新能汇·央地党建合作共同体”，不断扩大党建共建引领的范围。

We will dig into the resources of central enterprises, strive to build a "new energy convergence · central and local party building cooperative community", and constantly expand the scope of the guidance of the joint construction of the party.

#### 成员单位列表

- ◇ 中共南方电网资本控股有限公司委员会（2022年度轮值秘书单位）
- ◇ 中共中化资产管理有限公司委员会
- ◇ 中共中投招商（南京）投资管理有限公司支部委员会
- ◇ 中共华能江苏能源开发有限公司委员会
- ◇ 中共中国技术进出口集团有限公司委员会
- ◇ 中共中信聚信（北京）资本管理有限公司支部委员会
- ◇ 中共华电江苏能源有限公司委员会
- ◇ 中共中国能源建设集团投资有限公司委员会
- ◇ 中共中国南方财团控股股份有限公司总支部委员会（2021年度轮值秘书单位）
- ◇ 中共三峡资本控股有限责任公司委员会
- ◇ 中共国网（北京）综合能源规划设计研究院有限公司总支部委员会（2023年度轮值秘书单位）
- ◇ 中共中远海运（天津）有限公司委员会
- ◇ 中共国家电网集团产业基金管理有限公司支部委员会

#### 五联五促 IMMOVABLE FIVE PROMOTE

<b>理论联学促提升</b> Theory and learning to promote improvement	<b>资源联享促发展</b> Resource sharing promotes development	<b>产业联育促合作</b> Industrial cooperation promotes cooperation	<b>队伍联建促交流</b> Teams build to promote communication	<b>工作联动促服务</b> Work linkage promotes service
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#### 联建活动 FACTORY ACTIVITY



“新能汇·央地党建合作共同体”新成员授牌仪式



与央企开展“新能汇·央地党建合作共同体”主题党日



陪同市委组织部走访共同体单位



“新能汇·央地党建合作共同体”成员单位大会



与南网建鑫党支部签订党建共建备忘录



开展六五环境日主题党日

# ENTERPRISE IDEA 党建共建 PARTY BUILDING AND CO-CONSTRUCTION

## 深化央地党建合作

Deepen the cooperation of Party construction in central and regional authorities

充分发挥央企和地方国企的政治优势，将组织力转化为合作力、执行力、发展力，持续巩固央地合作成果，中方财团主动创新党建合作模式，提出建设“央地党建合作共同体”，以“五联五促”为共建合作的主要内容，以党建共建“聚能”、业务共融“赋能”、发展共赢“增能”，把党组织优势转化为业务发展动能，形成央地党建合作的整体聚合效应，为苏州市丰富基层党建创新内涵发挥积极作用。



To give full play to the political advantages of central and local State-Owned enterprises, transform organization into cooperation, execution and development, and continuously consolidate the achievements of central-local cooperation. The Chinese Consortium takes the initiative to innovate the cooperation model of party building and proposes the construction of "central-local Party building cooperation Community", with "five links and five promotion" as the main content of cooperation. With party building and co-construction "gathering energy", business integration "enabling energy", and win-win development "enhancing energy", the advantages of Party building organization are transformed into business development momentum, forming the overall aggregation effect of central and local party building cooperation, and playing a positive role in enriching the innovative connotation of grass-roots party building in Suzhou.

## 深化党建促业务发展

Deepen Party building to promote business development

强化央地党建共建、助推业务深化合作。

Strengthen the central and regional co-construction of Party building and promote business cooperation.



华能太仓发电有限责任公司 (600MW\*2)  
华能 (苏州工业园区) 发电有限责任公司 (300MW\*2)



华能太仓电厂光伏电站项目



苏州华鑫中能源开发有限公司

项目 PROJECTS



重庆长安汽车分布式光伏项目



宝武马钢股份工厂分布式光伏项目



中节能 (苏州) 环保科技产业园有限公司



中国水环境股份有限公司



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# CENTRAL AND REGIONAL AUTHORITIES COOPERATION 央地合作

MUTUAL TRUST AND WIN-WIN

互信共赢

央地合作成果丰硕

## 基金 FUND



中信惠科军民融合产业投资基金



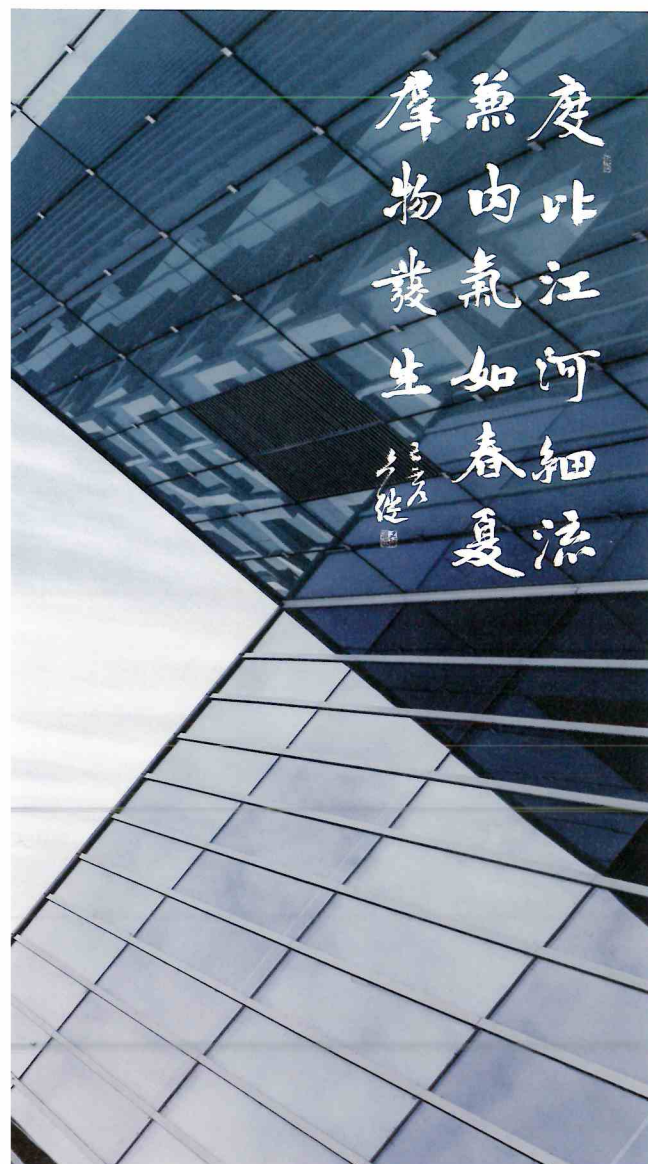
南网能创股权投资基金



先进制造产业(苏州)基金

# CULTURAL CONCEPT

## 文化理念



### CORE VALUES 核心价值观

稳健

Stability

创新

Innovation

可持续高质量发展

Sustainable and high-quality development

### BUSINESS PHILOSOPHY 经营理念

国际视野

International vision

市场运作

Market operation

资源整合

Resource integration

开拓创新

Pioneering and innovating

合作共赢

Win-win cooperation

### CORPORATE CULTURE 企业文化

弘毅

Ambition

笃行

Practice

致远

Perseverance



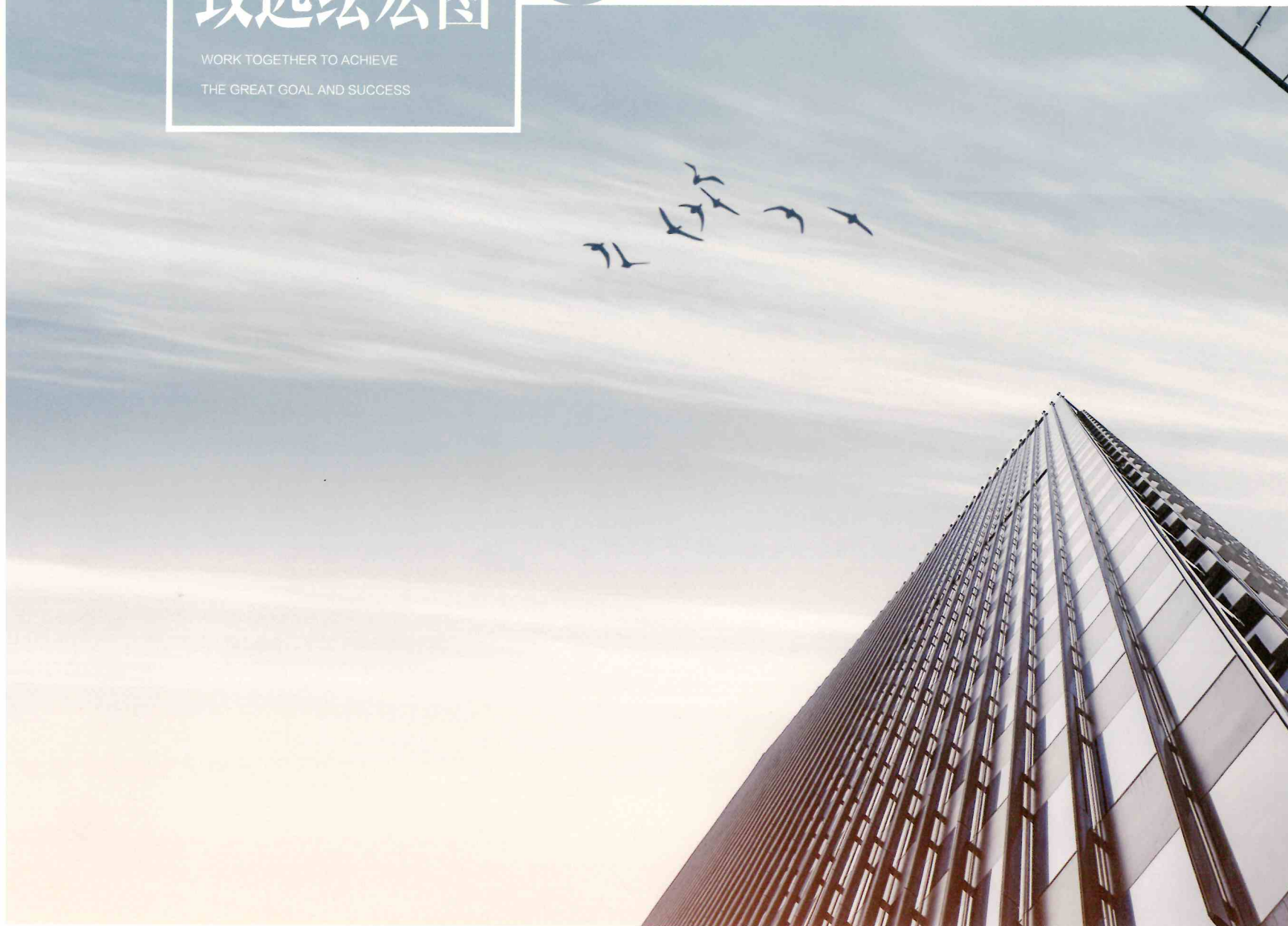
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# 鉴中新合作 促央地共赢

谋同心  
致远绘宏图

3

WORK TOGETHER TO ACHIEVE  
THE GREAT GOAL AND SUCCESS





01 →  江苏广融实业有限公司  
Jiangsu Guangrong Real-estate Co., Ltd.

02 →  中节能(苏州)环保科技产业园有限公司  
CECEP (Suzhou) Environmental Protection Technology Industrial Park Co., Ltd.

03 →  苏州工业园区邻里中心发展有限公司  
Suzhou Industrial Park Neighborhood Center Development Co., Ltd.

04 →  苏州三星电子有限公司  
Suzhou Samsung Electronics Co., Ltd.

05 → 苏州工业园区中鑫资产管理有限公司  
Suzhou Industrial Park Zhongxin Asset Management Co., Ltd.

06 → 中方企业发展(上海)有限公司  
China Enterprise Development (Shanghai) Co., Ltd.

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# PARK DEVELOPMENT AND OPERATION AND OTHERS

## 园区开发运营及其他

苏州中方财团控股股份有限公司(中方财团)和新加坡-苏州园区开发财团(新方财团)合资组建中新苏州工业园区开发集团股份有限公司(简称“中新集团”,英文简称CSSD,前身为中新苏州工业园区开发有限公司),负责苏州工业园区的开发建设,中新集团为促进中新两国互利合作作出了重大贡献,并取得了良好的经济效益。2021年,中新集团营业收入39.17亿元、归母净利润15.22亿元,在A股上市公司排名前10%。



中新集团

中新集团 CSSD (601512)

Suzhou Chinese Consortium Holding Co., Ltd.(Chinese Consortium) and Singapore-Suzhou Park Development Consortium (Singapore Consortium) jointly established CSSD (formerly known as China-singapore Suzhou Industrial Park Development Group Co.,Ltd.), which is responsible for the development and construction of Suzhou Industrial Park. CSSD makes great contributions to the promotion of mutually beneficial cooperation between China and Singapore and has achieved good economic benefits. In 2021, The operating revenue of CSSD reached 3.917 billion yuan and the net profit returned to the parent reached 1.522 billion yuan, ranking among the top 10% of A-share listed companies.



**基金及合作伙伴 FUNDS AND PARTNERS**

分类	项目	合作伙伴
央企机构	军民融合产业基金一期、二期	中信信托
	先进制造产业投资（苏州）基金	国家开发投资集团
	南网能创基金	南方电网资本
科研院所	中科中鑫微电子基金	中科院微电子所苏州产业技术研究院
市区联动	数字经济产业基金	苏州天使母基金、苏州国际科技园、苏州纳米技术国家大学科技园
	中方聚明医疗产业投资基金	苏州工业园区生物医药产业园
	致道科圃股权投资基金	苏州国际科技园
	致道慧湖创业投资基金	苏州纳米技术国家大学科技园
	苏州致道相融股权投资基金	苏相合作区、高铁新城、相城金控
“走出去”	中鑫恒远基金	苏州资管、吴中金控
	致道武汉基金一期、二期	武汉市区两级引导基金
	致道南通股权投资基金	苏锡通产业园、南通母基金
	南京创熠致道创业投资基金	南京紫金创投、江宁经开区引导基金
知名创投	明昕股权投资基金	元禾控股、苏州广电集团
	元禾原点二期、三期（TMT、HC），元禾重元二期（ABCI）	元禾控股
	元生三期、四期（医疗健康）	元生创投
	涌望基金、涌顺基金	涌铎投资
	上实盛世S基金	上实集团、盛世投资
	纽尔利S基金	纽尔利资本
上市公司	禾创致远基金	中际旭创（300308）、罗博特科（300757）
	致道开拓基金	开拓药业（HK 9939）、东吴创投
	美丽境界并购基金、新材料基金	上海电气（601727）、雅本化学（300261）

通过多年发展，已助力一批优质企业成功上市。2022年，中方财团荣获36氟“最受GP关注市场化母基金 TOP20”、投中“2022年度中国最佳创业投资领域有限合伙人TOP30”“中国新锐投资机构TOP20”等多项荣誉。截止目前，累计已上市企业33家，拟上市30余家，辐射基金总规模280亿元。

Through years of development, the Chinese Consortium has helped a number of high-quality enterprises to list on equity market successfully. In 2022, the Chinese Consortium was awarded "Top 20 Market-based Master Funds with the Most GP Attention" by 36 Krypton, "Top 30 Limited Partners in China's Best Venture Capital Sector in 2022" by Investment Central, and "Top 20 Emerging Investment Institutions in China" and many other honors. Up to now, there are 33 listed companies and more than 30 to be listed, with a total fund size of RMB 28 billion.

**已上市企业 LISTED ENTERPRISES**

中新集团 CSSD (601512)	优刻得 Ucloud (688158)	百心安 Bioheart (2185.HK)
江苏银行 Bank of Jiangsu (600919)	奇安信 Qi-ANXIN (688561)	瑞科生物 Recbio (02179.HK)
江苏有线 Jiangsu Cable TV (JSCN) (600959)	亚盛医药 Ascentage Pharma (6855.HK)	普源精电 Rigol (688337)
建研院 Institute of Building Science Group (603183)	康希诺 CanSino Biologics (6185.HK+688185)	纳芯微 Novosense (688052)
中际旭创 Zhongji Innolight (300308)	贝康医疗 Basecare (2170.HK)	德龙激光 DelphiLaser (688170)
拉卡拉 Lakala Payment (300773)	康众医疗 Kangzhong medical (688607)	云从科技 Cloudwalk (688327)
山石网科 Hillstone Networks (688030)	纳微科技 Nano Micro (688690)	创耀科技 Triductor Technology (688259)
天准科技 TZTEK (688003)	奈雪的茶 Nayuki (02150.HK)	长盈通 YOEC (688143)
江苏北人 BR-Robot (688218)	昀家科技 GYZ Electronic Technology (688260)	百奥赛图 Biocytogen (2315.HK)
玉禾田 Yuhetian (300815)	瑞可达 Recodeal (688800)	博安生物 Boan Biotech (6955.HK)
金宏气体 Jinhong Gas (688106)	南网科技 China Southern Power Grid Technology (688248)	索辰科技 Suochen Information (688507)

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苏州工业园区致道投资管理有限公司

Suzhou Industrial Park Zhidao  
Capital Management Co., Ltd.



苏州中鑫创新投资管理有限公司

Suzhou Zhongxin Innovation  
Capital Management Co.,Ltd.

## 基金管理平台 FUND MANAGEMENT PLATFORMS

### 致道资本 ZHIDAO CAPITAL

苏州工业园区致道投资管理有限公司（致道资本）成立于2018年5月，是专业的私募股权投资机构（中基协基金管理人编号：P1068905）。依托公司股东的央企资源和产业优势，以基金管理、投融资赋能服务为主业，重点关注新一代信息技术、智能制造、航空航天、网络安全、生物医药等国家战略新兴产业，基金管理规模近24亿元。

Suzhou Industrial Park Zhidao Investment Management Co., Ltd (Zhidao Capital) ,founded in May 2018, is a professional private equity investment institution (AMAC fund manager number: P1068905). Relying on the central enterprise resources and industrial advantages of the company's shareholders, with fund management and investment and financing empowerment as the main business, Zhidao Capital is focusing on national strategy emerging industries such as new generation information technology, intelligent manufacturing, aerospace, network security, biomedicine, etc, with a cumulative management scale of nearly RMB 2.4 billion.

### 中鑫资本 ZHONGXIN CAPITAL

苏州中鑫创新投资管理有限公司（中鑫资本）成立于2015年11月，是中方财团与涌金集团本地团队共同设立的混合所有制基金管理平台，是市场化、专业化的私募股权投资机构（中基协基金管理人编号：P1032695）。紧抓区域优势产业，始终聚焦医疗健康、前沿技术（半导体、人工智能、新能源、物联网、云计算等）、先进制造等三大方向，基金管理规模超20亿元。

Suzhou Zhongxin Innovation Capital Management Co., Ltd (Zhongxin Capital), founded in November 2015, mixed ownership fund management platform jointly set up by the Chinese Consortium and the Yongjin Group, is a market-oriented and professional private equity investment institution (AMAC fund manager number: P1032695). Grasping regional advantageous industries, it always focuses on three major directions, such as medical and health care, cutting-edge technology (semiconductor, artificial intelligence, new energy, Internet of Things, cloud computing, etc.) and advanced manufacturing, with a cumulative management scale of over RMB 2 billion.



苏州纳米城 (Nanopolis Suzhou)



生物医药产业园 (BioBAY)



苏州纳米技术国家大学科技园 (NUSP)



苏州国际科技园 (SISPARK)



# CAPITAL OPERATION

## 科创股权投资

- ◆ 顺应国企改革政策
- ◆ 实施国有资本投资、运营公司试点改革
- ◆ 突出主业，试体制、试机制、试模式
- ◆ 探索国有资本市场化运作
- ◆ 促进产业结构调整 and 资本布局优化
- ◆ Comply with the reform policy of state-owned enterprises
- ◆ Implement the pilot reform of state-owned capital investment and operation companies
- ◆ Highlight the main business, with trial system, trial mechanism and trial mode
- ◆ Explore the marketization operation of state-owned capital
- ◆ Promote the adjustment of industrial structure and optimization of capital distribution

### 产业领域 | INDUSTRIAL FIELD

#### 打造特色资本运作生态圈

CREATE CHARACTERISTIC CAPITAL OPERATION ECOSYSTEM

中方财团积极响应国家经济发展战略，重点关注硬科技及战略性新兴产业投资，以园区及周边为核心，积极融入长三角区域一体化发展进程，兼顾北上广深重点区域，通过“资产配置+基金管理”的投资模式，瞄准大健康、新一代信息技术、先进制造、双碳科技、军工科技五大重点产业，投资覆盖早、中、后企业发展全周期，并努力向并购和海外领域拓展，打造具有中方财团特色的资本运作生态圈。

The Chinese Consortium actively responds to the national economic development strategy, focusing on investment in hard science and technology and strategic emerging industries, actively participating in the development process of Yangtze River Delta regional integration with SIP and its surroundings as the core, taking into account the key areas of Beijing, Shanghai, Guangzhou and Shenzhen.

Aiming at five key industries including big health, new generation information technology, advanced manufacturing, double carbon technology and military technology, through the investment mode of ‘asset allocation+fund management’, and with the investment covering the whold cycle of enterprise development, the Chines Consortium is striving to expand into mergers and acquisitions and overseas fields, and to create a capital operation ecosystem.



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## 智库 THINK TANK

**首席专家顾问：**中国工程院能源与矿业工程学院院士、华北电力大学前校长、第十二届全国政协委员刘吉臻院士。

**战投会能源行业专家委员：**清华大学能源互联网创新研究院副院长、数字化转型研究室主任，国家能源互联网产业及技术创新联盟副秘书长、中国电力发展促进会电力数字化产业委员会副主席高峰。



Chief expert consultant: Academician Liu Jizheng of energy and Mining Engineering, Chinese Academy of Engineering, former president of North China Electric Power University and member of the 12th CPPCC National Committee.

Energy industry expert committee member: Gao Feng, Vice president of Energy Internet Innovation Research Institute and Director of Digital Transformation Research Office of Tsinghua University, Deputy secretary general of National Energy Internet Industry and Technology Innovation Alliance, vice chairman of Electric Power Digital Industry Committee of China Electric Power Development Promotion Association.

## 使命 MISSION

 <p>为产业做贡献 CONTRIBUTIONS TO THE INDUSTRY</p>	 <p>为企业谋服务 SERVICES FOR ENTERPRISES</p>
 <p>于行业树品牌 ENTERPRISE BRAND IN THE INDUSTRY</p>	 <p>与伙伴创价值 VALUE CREATED WITH PARTNERS</p>

## 目标 TARGET

<p>能源板块</p>	<p>苏州地区 国企新能源产业 <b>领头羊</b> NEW ENERGY INDUSTRY LEADER OF STATE-OWNED ENTERPRISES IN SUZHOU</p>	<p>中鑫 新能源</p>	<p>综合智慧能源 <b>服务商</b> COMPREHENSIVE SMART ENERGY SERVICE PROVIDER</p>	<p>中鑫 能源</p>	<p>能源产业链价值 <b>整合商</b> ENERGY WHOLE INDUSTRY CHAIN VALUE INTEGRATOR</p>
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## 运营主体 OPERATING ENTITY

### 中鑫新能源 ZOOMING NEW ENERGY

中鑫新能源（原“中鑫配售电”）成立于2016年4月，是苏州工业园区首家以新能源业务为主营的国有控股企业。中鑫新能源以“综合智慧能源服务商”为发展定位，致力推动能源消费低碳化转型，让清洁能源惠及千家万户。

Zooming New Energy (formerly "Zhongxin Power Distribution"), founded in April 2016, is the first state-controlled enterprise in Suzhou Industrial Park which focuses on new energy business. With the development orientation of "comprehensive intelligent energy service provider", Zooming New Energy is committed to promoting the low-carbon transformation of energy consumption and making clean energy benefit thousands of enterprises and households.

## 产业投资平台 INDUSTRIAL INVESTMENT PLATFORM

### 中鑫能源 ZOOMING ENERGY

中鑫能源为中方财团全资子公司，以发展成为“能源产业链价值整合商”为目标，专注投资拥有类特许经营权的能源企业及具有核心竞争力的专业公司股权。

Zooming Energy, a wholly-owned subsidiary of the Chinese Consortium, aiming to develop into a "value integrator of the energy industry chain", is focused on investing in energy companies with classed concessions and the equity of professional companies with core competitiveness.

## 专业技术平台 PROFESSIONAL TECHNOLOGY PLATFORM

### 碳路科技 CSTEP TECHNOLOGY

碳路科技由中鑫能源与天津泰达低碳经济促进中心有限公司共同设立，主营业务为碳咨询、碳培训、碳数据管理及碳普惠平台建设，将为园区碳中和路径规划及企业节能减排提供咨询服务。

Cstep Technology is Jointly established by Zhongxin Energy and Tianjin TAIDA Low-Carbon Economy Promotion Center Co. The main business is carbon consulting, carbon training, carbon data management and carbon inclusive platform construction, which will provide consulting services for carbon neutral path planning and energy saving and emission reduction for enterprises in the park.

## 产业合作平台 INDUSTRIAL COOPERATION PLATFORM

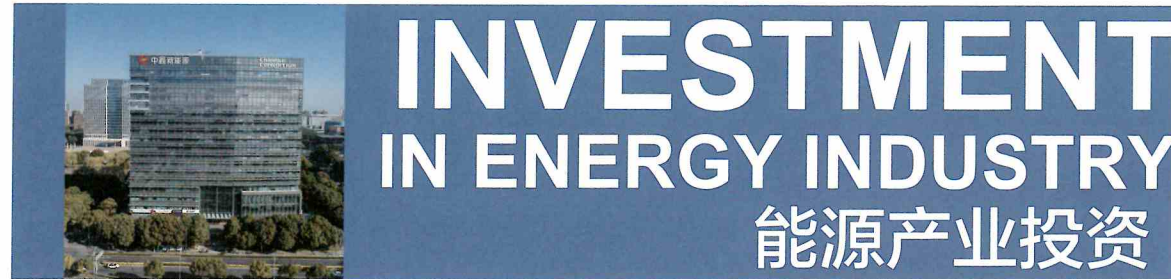
### 苏州市碳达峰碳中和服务联合会 CPCNS

苏州双碳服务联合会在苏州市发改委指导下，由6家“双碳”领域代表性龙头单位联合发起成立。各单位将依托科技力量和产业体系，推动“双碳”领域共商协作，促进全市及长三角地区绿色低碳发展。

Suzhou Federation of Carbon Peaking and Carbon Neutrality Service, under the guidance of Suzhou Development and Reform Commission, is jointly initiated by six representative leading units in the field of "double carbon". Each unit will rely on the strength of science and technology and the industrial system to promote the "double carbon" field of common consultation and collaboration, and promote the green low-carbon development of Suzhou and the Yangtze River Delta region.







## 定位 ORIENTATION

中方财团深耕能源产业，以服务国家绿色发展战略为己任，以助推绿色转型升级为发展使命，响应3060“双碳”目标、能源革命等号召，依托央企及地方国企股东背景，协同财团系单位及相关行业协会，致力于“源网荷储碳”能源产业链的投资及运营，目标发展成为“苏州地区国企新能源产业领头羊”，打造首个地方国有新能源产业上市公司。

With its mission to serve the national green development strategy and promote green transformation and upgrading, the Chinese Consortium has responded to the policy call of 3060 "double carbon" target and energy revolution, relying on the background of the shareholders of central and local state-owned enterprises, in collaboration with other units in the group and relevant industry associations, and devoted itself to the investment and operation of "source, network, charge, storage and carbon" energy industry chain, with the goal of developing into "the leading state-owned new energy industry in Suzhou" and building the first local state-owned listed company in the new energy industry.



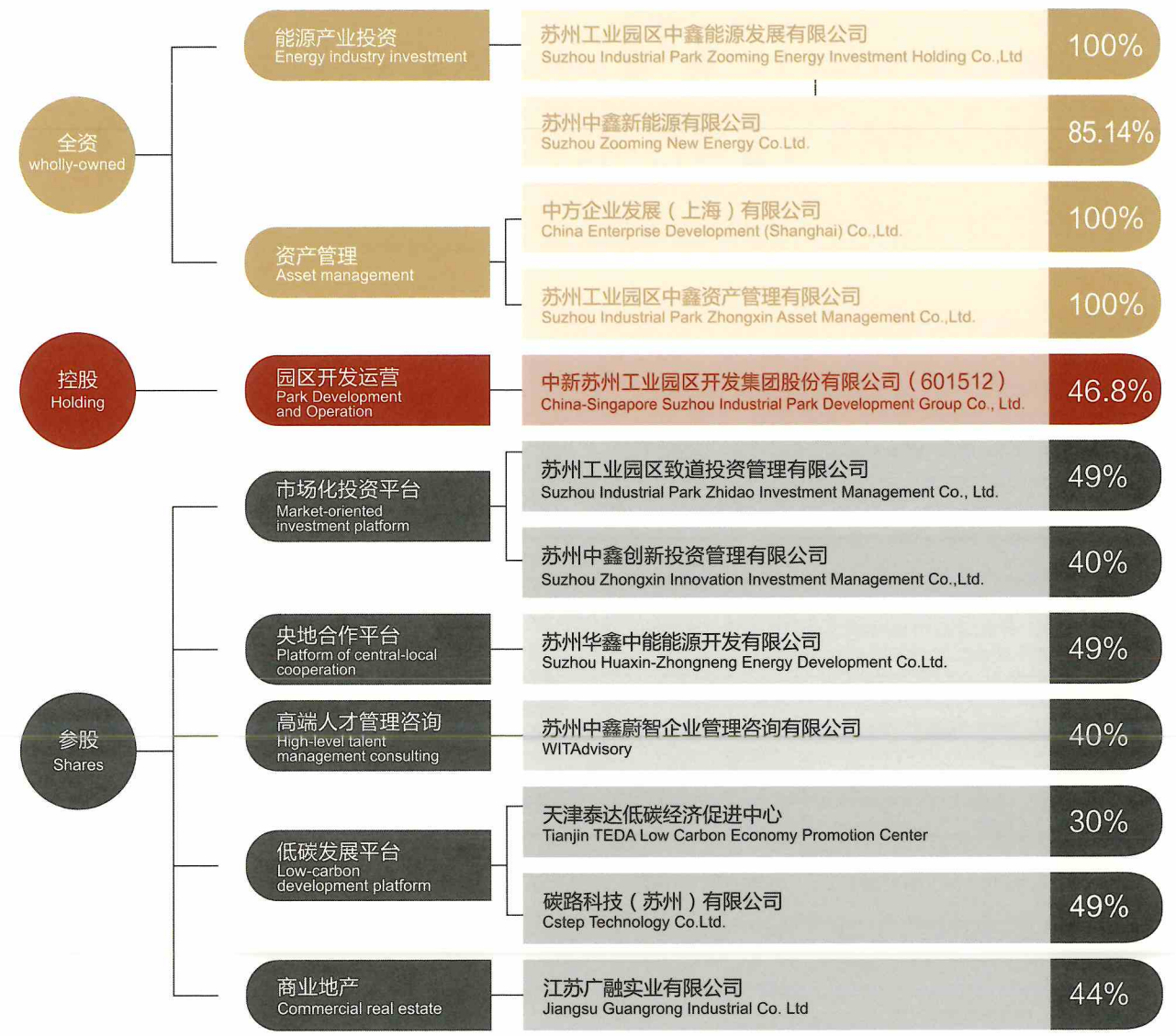
## 布局 LAYOUT

中方财团能源板块构建了“一核三柱”能源产业版图，发挥集团军优势，赋能中鑫新能源做大核心资产。

The energy sector of the Chinese Consortium has built an energy industry map with "one core and three pivots", giving full play to the advantages of the group and enabling Zooming New Energy to expand its core assets.

# STAKE

## 持股比例



...

SUZHOU

CHINESE CONSORTIUM

HOLDING CO.,LTD.

# MAIN BUSINESS

## 主营业务

中方财团主业发展围绕国家战略性产业和关键领域，瞄准“科技创新”，把握“碳达峰、碳中和”承诺，聚焦能源产业投资和科创股权投资，致力推动区域战略新兴产业集聚和转型升级。

The main business development of the Chinese Consortium is centered on the national strategic industries and key fields, aiming at "scientific and technological innovation", grasping the commitment of "Carbon Peak, Carbon neutral", focusing on investment in the energy industry chain and equity investment in scientific and technological innovation, and striving to promote the agglomeration, transformation and upgrading of regional strategic emerging industries.





## QUALITATIVE LEAP PERIOD 2018-2020

### 质跃期

2018年，中方财团成为园区5家市场竞争类企业之一。

2019年6月，“苏州工业园区股份有限公司”正式更名为“苏州中方财团控股股份有限公司”。

2019年12月20日，中新集团在上海证券交易所挂牌上市。

2020年，首次获得国家母基金支持，与国家先进制造产业投资基金Ⅱ期共同设立地方产业基金——先进制造产业投资（苏州）基金。

In 2018, the Chinese Consortium became one of the first five market competition enterprises in the park.

In June 2019, "Suzhou Industrial Park Co., Ltd." was officially renamed "Suzhou Chinese Consortium Holding Co., Ltd.".

On December 20, 2019, the CSSD was successfully listed in Shanghai Stock Exchange A-share (stock code 601512),

In 2020, supported by the national FOF for the first time, set up local industry investment fund, the advanced manufacturing industry (suzhou) funds.

### 可持续高质量发展期 2021-至今

2021年，与15家央企集中签约12个合作项目，揭牌3个重大项目，合作领域包括综合能源服务项目、新能源投资项目、产业投资基金等，总合作金额超100亿元。

2021年、2022年，成功发行10亿元江苏省首支碳中和绿色公司债，也是长三角一体化发展示范区单次发行规模最大的该类债券。

2022年，新增开发、建设、并网分布式光伏项目数量超前三年总和。发起设立5亿规模的数字经济产业基金，服务数字苏州建设。

## SUSTAINABLE DEVELOPMENT WITH HIGH QUALITY PERIOD

In 2021, 12 cooperation projects were signed with 15 central enterprises, including comprehensive energy service projects, new energy investment projects and industrial investment funds, with a total cooperation amount of over 10 billion RMB.

In 2021 and 2022, the first carbon neutral green corporate bond of Jiangsu Province was successfully issued with 1 billion RMB, which is also the largest single issue of such bonds in the Yangtze River Delta Integrated Development Demonstration Zone.

In 2022, the number of newly developed, constructed and grid-connected distributed photovoltaic projects exceeds the sum of the previous three years. Initiate and establish a 500 million scale digital economy industry fund to serve the Digital Suzhou.

SUZHOU  
CHINESE CONSORTIUM  
HOLDING CO.,LTD.

# INNOVATION PERIOD

2015-2017

## 创新期

2015年始，公司正式开启“产业+资本”双轮驱动的发展新模式，逐步将主业聚焦新能源产业和科创股权两大领域。

2015年4月，中方财团参股的江苏省广电有线信息网络股份有限公司在上交所鸣锣上市(股票代码600959)，成功打响中方财团IPO项目战略第一炮。

2016年1月，中方财团控股的中新苏州工业园区开发集团股份有限公司(CSSD)首发申请获证监会通过。同年8月，中方财团参股的江苏银行股份有限公司(股票代码600919)在上交所正式挂牌。时隔六年，A股银行板块再迎新成员。

2017年7月14日，在中方财团股东大会、董事会、监事会上，时任苏州市委副书记、代市长、中方财团董事长李亚平要求继续保持奋发向上的势头，坚持稳中求进、开放创新，不断提升公司发展的质量和效益。



Since 2015, the company has officially started a new development mode driven by "industry + capital", gradually focusing on the new energy industry and science and technology innovation equity.

In April 2015, Jiangsu Province Radio and Television Cable Information Network Co., Ltd., a joint venture of the Chinese Consortium, was listed on the Shanghai Stock Exchange (stock code 600959), successfully launching the first strategic shot of the Chinese Consortium's IPO project.

In January 2016, the initial application of China New Suzhou Industrial Park Development Group Co., Ltd. (CSSD), controlled by the Chinese Consortium, was approved by the CSRC. In August of the same year, Jiangsu Bank Co., Ltd. (stock code 600919), a joint venture of the Chinese Consortium, was officially listed on the Shanghai Stock Exchange. After a lapse of six years, the A-share banking sector has welcomed new members.

On July 14, 2017, Li Yaping, former deputy secretary of Suzhou Municipal Committee, acting mayor and chairman of the Chinese Consortium, demanded to continue maintaining the momentum of striving for progress, persisting in seeking progress while maintaining stability, opening up and innovating, and continuously improving the quality and efficiency of the Company's development in the shareholders' meeting, board of directors and board of supervisors of the Chinese consortium.



## → 转型期

2008年，以启动CSSD上市战略为契机，积极布局现代服务业、高端制造业、综合地产业等领域，致力拓展以创新载体、现代服务业为特色的新兴产业领域，先后投资中节能（苏州）环保科技产业园有限公司、苏州工业园区邻里中心有限公司、苏州得尔达国际物流有限公司、苏州工业园区蓝天热电有限公司、苏州工业园区北部燃机发电有限公司等一批新项目，促进园区节能环保产业、清洁能源发电行业发展，加强物流、社区商业本地品牌建设，同时增资三星电子等原有项目，推动三星电子新厂建设，促进其产品更新换代，支持中新集团“走出去”发展模式。

In 2008, taking the launch of CSSD listing strategy as an opportunity, the Company actively distributed modern service industry, advanced manufacturing industry, comprehensive real estate industry and other fields, committed to expanding new industrial fields featuring innovative carriers and modern service industries, successively investing in a number of new projects such as China Energy Saving (Suzhou) Environmental Protection Science and Technology Industrial Park Co., Ltd., Suzhou Industrial Park Neighborhood Center Co., Ltd., Suzhou Delta International Logistics Co., Ltd., Suzhou Industrial Park Lantian Thermal Power Co., Ltd., Suzhou Industrial Park Northern Gas Turbine Power Generation Co., Ltd., promoted the development of energy-saving and environmental protection industries and clean energy power generation industries in SIP, strengthened the construction of local brands in logistics and community commerce, increased capital in original projects such as Samsung Electronics, promoted the construction of new Samsung Electronics plants and the upgrading of its products, and supported the “going global” development model of CSSD.

# TRANSITION PERIOD

2008-2014

# GLORIOUS HISTORY

SUZHOU  
CHINESE CONSORTIUM  
HOLDING CO., LTD.

## 成长期

2001年，中方财团充分发挥央企资源，积极投入园区开发建设，不断壮大自身实力，获得中新两国的充分肯定。同年，吸纳苏州城市建设投资发展有限责任公司、苏州高新区经济发展集团总公司为新股东，股东单位达到十四家。中方财团在园区国企中率先建立起现代法人治理结构，规范合理的管控格局，获得省委领导高度评价。

In 2001, the Chinese Consortium took advantage of the resources of central enterprises, to actively invest in the development and construction of SIP, and continuously strengthen its own power, which was fully recognized by China and Singapore. In the same year, Suzhou Urban Construction Investment and Development Co., Ltd. and Suzhou High-tech Zone Economic Development Group Corporation were absorbed as new shareholders, with 14 shareholder units. The Chinese Consortium took the lead in establishing a modern corporate governance structure and a standardized and reasonable control pattern among the state-owned enterprises in SIP, which was highly praised by the provincial party committee leaders.



## GROWTH PERIOD

2001-2007

# GLORIOUS HISTORY

## 铿锵历程



### 初创期

1994年，中方财团前身“苏州工业园区投资实业有限公司”初创成立。次年10月，引进中国粮油食品进出口总公司、中国远洋运输（集团）总公司、中国华能集团公司、中国化工进出口总公司、中国技术进出口总公司、中国长城工业总公司、中国节能投资公司、中央电视台、中国银行信托咨询公司等九家中央企业加盟园区（1997年香港农银加盟），组建“中国·苏州工业园区股份有限公司”。1996年2月，国务院各部委和国家、省、市各级领导在北京人民大会堂举行发起人签约仪式，同年5月举行创立大会。

2000年，中方财团以高度的政治责任感和使命感，顺利推动中新《关于苏州工业园区发展有关事宜的谅解备忘录》中CSSD股比调整有关条款，受让新方财团所持CSSD30%的股份，使中方在园区的份额达到65%。



In 1994, the predecessor of the Chinese Consortium, Suzhou Industrial Park Investment Industry Co., Ltd., was established. In October of the following year, nine central enterprises such as (China National Cereals, Oils and Foodstuffs Import and Export Corporation, China Ocean Shipping (Group) Corporation, China Huaneng Group Corporation, China Chemical Import and Export Corporation, China Technology Import and Export Corporation, China Great Wall Industry Corporation, China Energy Saving Investment Corporation, CCTV, and Bank of China Trust Consulting Corporation) joined the park (Hong Kong Agricultural Bank joined in 1997), established “China Suzhou Industrial Park Co., Ltd.” In February 1996, various ministries and commissions of the State Council and leaders at all levels of the state, province and city held a signing ceremony for the sponsors in the Great Hall of the People in Beijing, and a founding meeting was held in May of the same year.

In 2000, with a high sense of political responsibility and mission, the Chinese Consortium successfully pushed forward the relevant provisions of the CSSD share ratio adjustment in the Memorandum of Understanding on Matters Related to the Development of Suzhou Industrial Park between China and Singapore, accepting 30% of the CSSD shares held by the New Consortium, bringing China’s share in SIP to 65%.

# START-UP PERIOD

1994-2000





SUZHOU

CHINESE CONSORTIUM

HOLDING CO.,LTD.

2

# 铸匠心 笃行勇担当

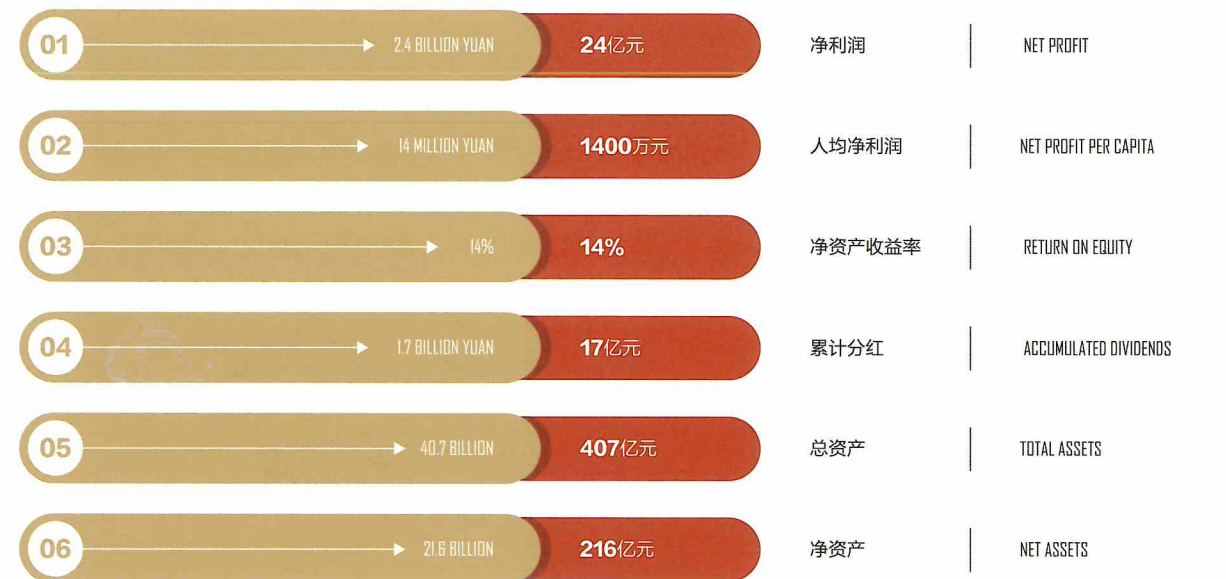
PRACTICE CREATIVELY AND EARNESTLY  
TO SHOULDER THE RESPONSIBILITY



DEVELOPMENT  
ACHIEVEMENTS

发展成就

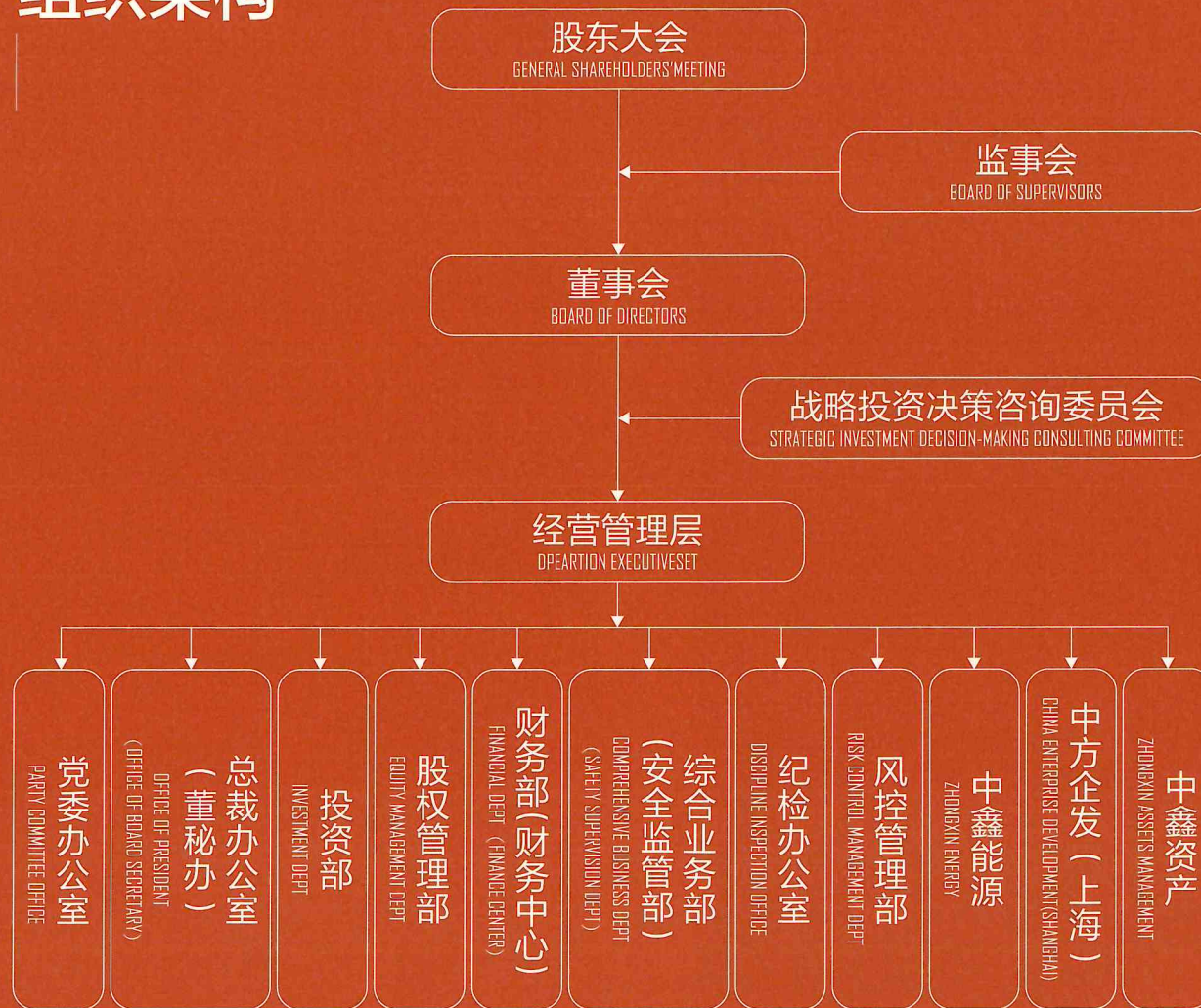
BUSINESS  
OBJECTIVES 2022年业绩指标

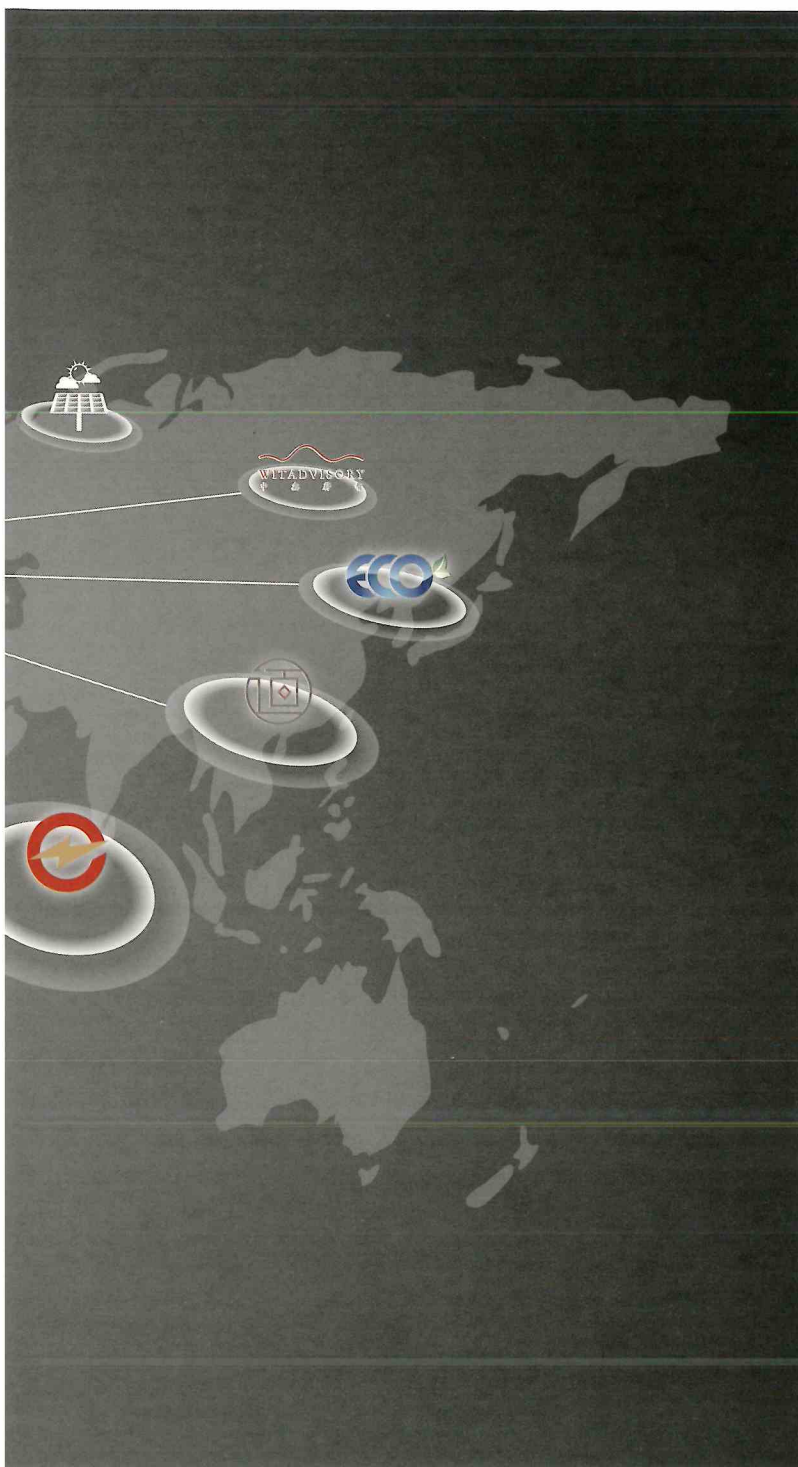


 主体信用等级AAA	 中国电力企业联合会理事会会员单位	 中国基金业协会 AMAC 中国证券投资基金业协会会员单位
 苏州工业园区科创企业联合会副会长单位	 苏州工业园区青年企业家协会秘书长单位	 苏州工业园区上市公司协会联席会长单位

# ORGANIZATION STRUCTURE

## 组织架构





## CORE COMPETITIVENESS

### 核心竞争力

国家、省、市、园区四级企业股东的有力支持  
优良的历史业绩和品牌带动效应  
互信、合作、共赢的伙伴关系  
优秀的项目投资和管理经验

Powerful support from shareholders at central, provincial, municipal and park level  
Outstanding achievements and brand-driving effect  
Cooperative partnership based on mutual respect and mutual benefit  
Prominent experience in project investment and management

SUZHOU

CHINESE CONSORTIUM

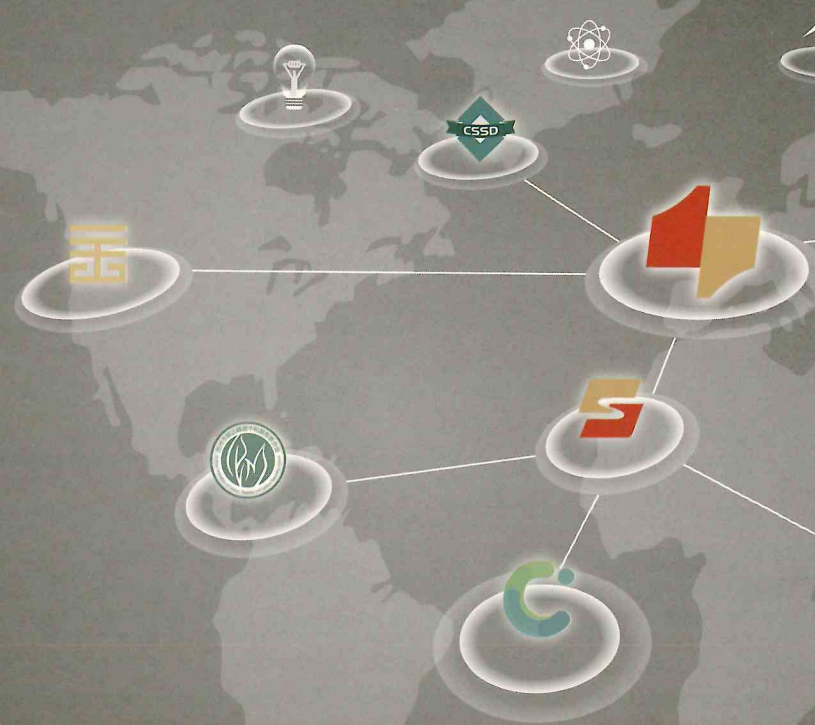
HOLDING CO.,LTD.

# STRATEGIC ORIENTATION

## 战略定位

中新成功合作的平台  
央地互信共赢的典范  
践行新发展理念先锋  
绿色能源产业和新兴科技的开拓者  
资本运作与资产经营的战略投资人

Successful Platform of China-Singapore cooperation  
Paragon of central-local mutual trust and win-win basis  
Pioneer of open, innovative and comprehensive tests  
Pioneers of green energy and emerging technologies  
Strategic investor of capital operation and asset management





CHAIRMAN

董事长

杨晓堂 梁保华 王金华 周乃翔 曲福田 李亚平 吴庆文

VICE-CHAIRMAN

副董事长

周明臣 赵国桢 章新胜 李建红 王传剑 谢家宾 刘凤堂 王金华 徐建明 鞠章华 王惠荣 宁高宁  
杜建华 孙家康 李云鹏 傅向阳 刘文成 姜凯 李铭卫 浦宝英 叶伟龙 张国平 骆家骥 肖俊  
王然 粟健 章明

CHAIRMAN OF BOARD  
OF SUPERVISORS

监事会主席

郑斯林 季允石 孔丽

VICE-CHAIRMAN OF BOARD  
OF SUPERVISORS

监事会副主席

孙振宇 顾朝曦 陈德铭 马秀红

PRESIDENTS

总裁

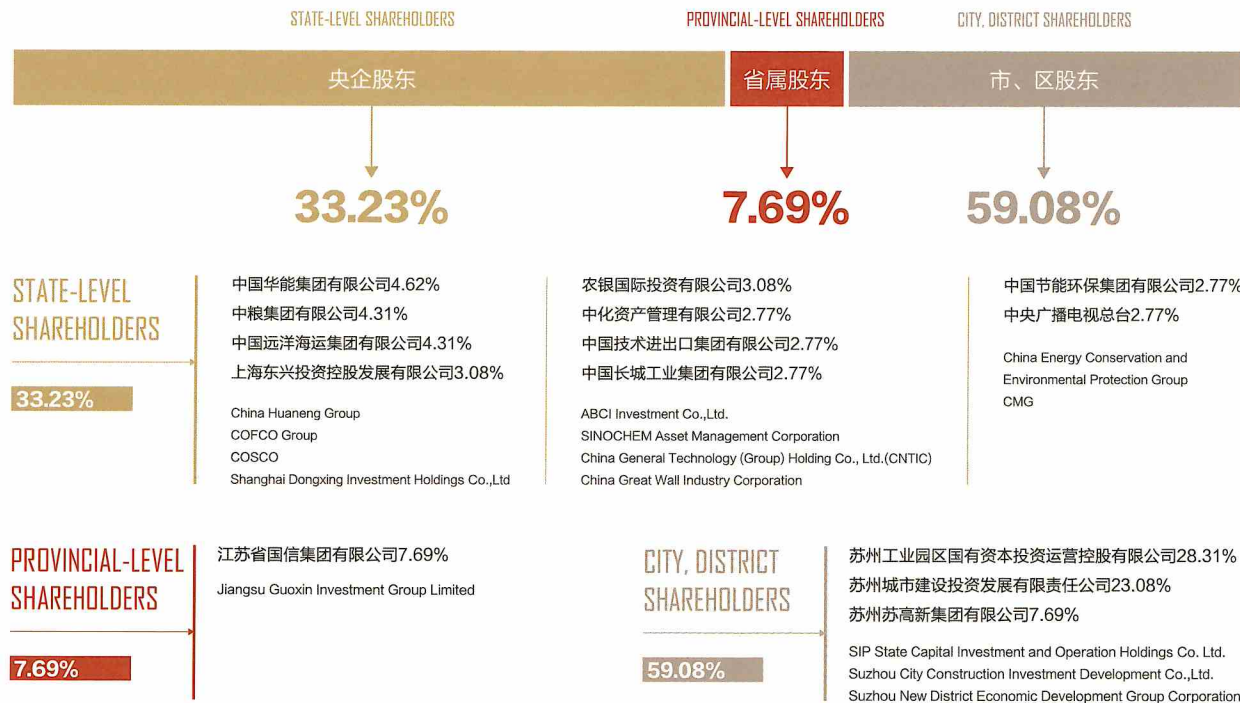
戎柏林 陆卫中 杜建华 李铭卫

1996年5月，公司成立之初，时任江苏省委常委、苏州市委书记杨晓堂兼任公司首任董事长，江苏省省长郑斯林兼任监事会主席、外经贸部副部长孙振宇、华能集团副董事长王传剑、中粮公司总裁周明臣、中远公司总裁助理李建红、江苏省投资公司总经理赵国桢等股东单位主要领导担任董、监事职务，此后中方财团历任董事长均由省市领导兼任，现任董事长为苏州市委副书记、市长吴庆文，充分体现了各级领导对园区和中方财团的高度重视与关心。

In May 1996, at the beginning of the Company's establishment, Yang Xiaotang, former member of the Standing Committee of Jiangsu Provincial Party Committee and secretary of Suzhou Municipal Committee, concurrently served as the Company's first chairman. Zheng Silin, Governor of Jiangsu Province, concurrently served as Chairman of the Board of Supervisors, Sun Zhenyu, Vice Minister of Foreign Trade and Economic Cooperation, Wang Chuanjian, Vice Chairman of Huaneng Group, Zhou Mingchen, President of COFCO, Li Jianhong, Assistant President of COSCO, Zhao Guozhen, General Manager of Jiangsu Investment Company and other major leaders of shareholder units served as directors and supervisors. Since then, the successive chairmen of the Chinese Consortium have been concurrently held by provincial and municipal leaders. The current chairman is Li Yaping, deputy secretary of the Suzhou Municipal Committee and mayor, which fully reflects the high attention and concern of leaders at all levels for SIP and the Chinese Consortium.

# SHAREHOLDERS

## 股东背景



COMPANY  
PROFILE  
公司简介



苏州中方财团控股股份有限公司（简称“中方财团”）由中央、省、市和园区14家国有企业组建而成，是苏州工业园区的中方投资主体，是中新苏州工业园区开发集团股份有限公司（CSSD，以下简称中新集团，股票代码601512）的控股股东，也是苏州工业园区国有第一家股权多元化的专业投资性公司。

公司自1994年成立以来，总资产规模从创立时的1.3亿美金，增长到2022年底的407亿人民币。核心主业不断聚焦，从现代服务业、高端制造业、综合地产业等领域，到当前围绕能源产业投资、科创股权投资两大业务板块做强做优，投资了一批重点项目和科技领军企业，助力了一批优质企业成功上市。

Suzhou Chinese Consortium Holding Co., Ltd. (Chinese Consortium) is established by 14 large state-owned enterprises of central, provincial and municipal level. Chinese consortium represents for the main body of China investment to SIP and the controlling shareholder of China-Singapore Suzhou Industrial Park Development Group Co., Ltd. (CSSD). Chinese Consortium is also the first state-owned diversified shareholding investment company with professional qualification.

Since the establishment of the company in 1994, the total asset scale has grown from 130 million US dollars at the establishment to 40.7 billion RMB in 2022. The company has continuously focused on its core businesses, ranging from modern service industry, high-end manufacturing industry, comprehensive real estate industry and other fields, to the current two business segments of energy industry chain investment and science and technology innovation equity investment to become stronger and better. The company has invested in a number of key projects and leading technology enterprises, and helped a number of high-quality enterprises to get listed successfully.





CHINA-SINGAPORE  
**JOINT STEERING COUNCIL**  
**中新苏州工业园区联合协调理事会**



**历任中方主席**

FORMER AND CURRENT CHAIRMEN  
OF THE CHINESE SIDE



<b>李岚清</b> 1994-2002年 第1-6次理事会	<b>吴 仪</b> 2004-2007年 第7-9次理事会	<b>王岐山</b> 2008-2012年 第10-14次理事会	<b>张高丽</b> 2013-2018年 第15-18次理事会	<b>韩 正</b> 2018年- 第19次理事会起
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**历任新方主席**

FORMER AND CURRENT CHAIRMEN  
OF THE SINGAPORE SIDE



<b>李显龙</b> 1994-2004年 第1-7次理事会	<b>黄根成</b> 2006-2010年 第8-12次理事会	<b>张志贤</b> 2011年-2019年 第13-19次理事会	<b>王瑞杰</b> 2019年- 第20次理事会起
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**理事单位**

- |          |         |          |           |
|----------|---------|----------|-----------|
| 外交部      | 人民银行    | 财政部      | 内政部       |
| 国家发改委    | 海关总署    | 外交部      | 卫生部       |
| 科学技术部    | 国家税务总局  | 贸易及工业部   | 律政部       |
| 财政部      | 银保监会    | 通讯及新闻部   | 社会及家庭发展部  |
| 自然资源部    | 国家药监局   | 国家发展部    | 文化、社区及青年部 |
| 住房和城乡建设部 | 江苏省人民政府 | 永续发展与环境部 | 企业发展局     |
| 商务部      | 苏州市人民政府 | 教育部      | 裕廊集团      |
|          |         | 人力部      |           |

**双边工作委员会**

- |         |        |
|---------|--------|
| 苏州市人民政府 | 贸易及工业部 |
|---------|--------|

**联络机构**

- |                  |               |
|------------------|---------------|
| 苏州工业园区借鉴新加坡经验办公室 | 贸易及工业部软件项目办公室 |
|------------------|---------------|

# CHINA-SINGAPORE COOPERATION

## 中新合作

苏州工业园区是中国与新加坡政府间重要合作项目。1994年2月26日，中新两国政府在北京签署了《中华人民共和国政府和新加坡共和国政府关于合作开发建设苏州工业园区的协议》。

Suzhou Industrial Park is a crucial cooperation project between the governments of China and Singapore. On February 26, 1994, the governments of China and Singapore signed the Agreement on Joint Development and Construction of Suzhou Industrial Park between the Government of the People's Republic of China and the Government of the Republic of Singapore in Beijing.



SUZHOU  
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# 守初心 弘毅砺众志

STAY TRUE WITH AMBITION AND  
DETERMINATION TO MOTIVATE THE PEOPLE





## 谱开发蓝图

以党的二十大精神为指引，中方财团将继续坚定扛起“走在前列”的担当和“央地示范”的使命，服务“双碳”战略，以更高站位推动能源高质量发展；助力科技创新，以更大作为建设产业创新集群；发挥纽带作用，以更实举措构筑央地合作优势。

蓝图已绘就，奋进正当时。中方财团将继续坚守投资初心，勇担破路使命，厚植央地合作优势，探索国企改革创新。聚焦主业，为所善为，为全面推进中国式现代化苏州新实践贡献财团力量！

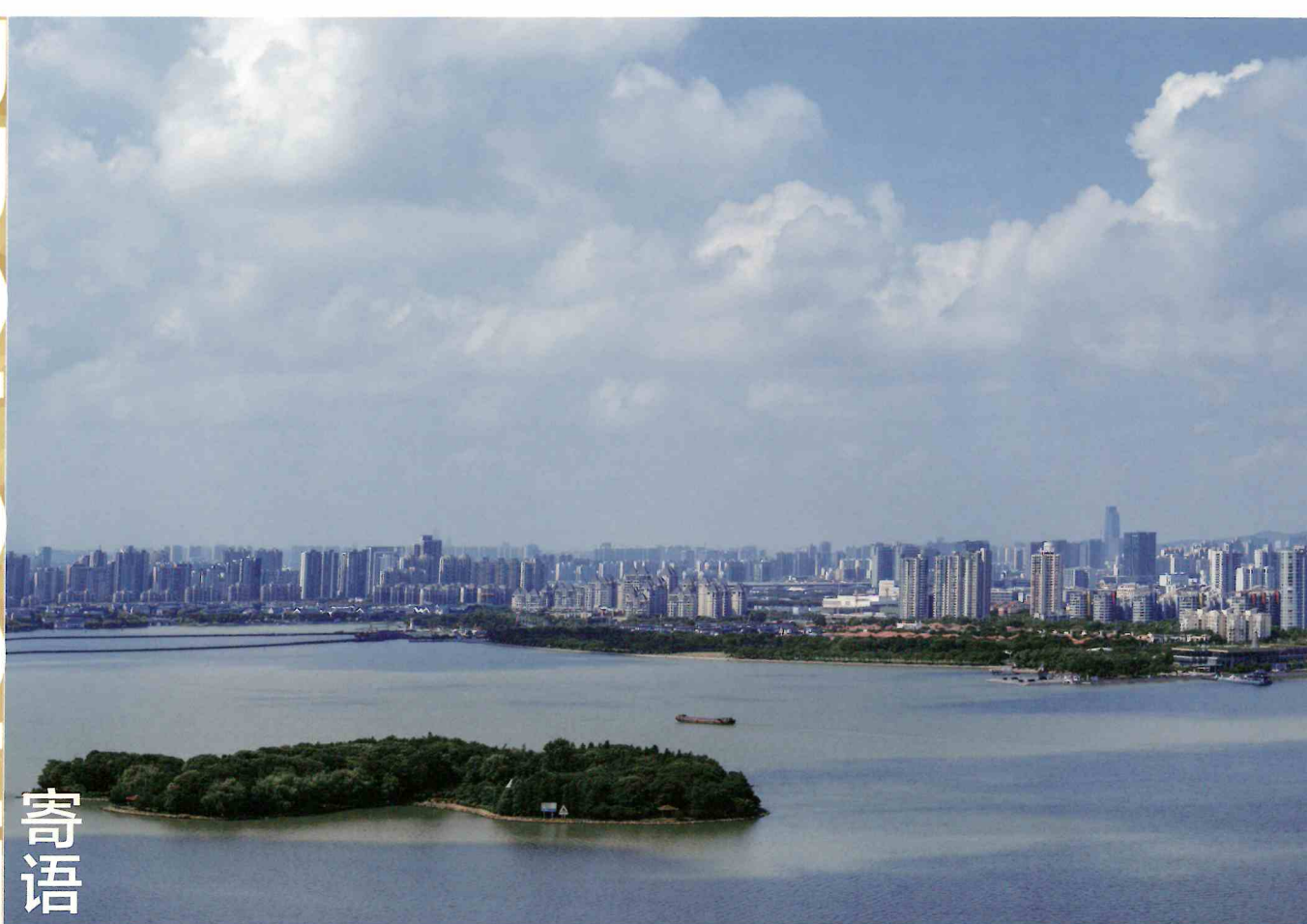
## DRAWING DEVELOPMENT BLUEPRINTS

*Guided by the spirit of the 20<sup>th</sup> CPC National Congress, the Chinese Consortium will continue to take up the role of "being in the forefront" and the mission of "central-regional demonstration", to serve the "double carbon" strategy and promote the high-quality development of energy with higher position, to assist the scientific and technological innovation and build industrial innovation clusters with greater efforts; to play a linking role and build the central-regional cooperation with more practical measures.*

*The blueprint has been drawn, and it is time to advance. The Chinese Consortium will adhere to its original intention of investment, take up the mission of low carbon development, cultivate the advantages of central-regional cooperation, and explore the reform and innovation of state-owned enterprises. Focusing on its main business, the Chinese Consortium will contribute to the Suzhou new practice of Chinese modernization.*

# PROLOGUE

寄语



## 为园区而生

1994年2月，中新两国政府在北京共同签署合作开发建设协议，园区合作开发从此开启宏伟序章。苏州中方财团控股股份有限公司（以下简称“中方财团”）应运而生，职责所在、使命担当。自成立以来，中方财团始终牢记“为园区而生，践园区发展”的初衷，不忘初心、砥砺前行，始终为园区发展贡献自己的力量。

## 伴园区成长

历经近30年的发展建设，园区早已取得世人瞩目的成就，园区经验也已成为国际合作的经典案例。风雨兼程、一路随行，作为园区成立的首家股份制企业，中方财团亲历了园区的建设点滴，也见证了园区的成长历程。公司上下众志成城、戮力同心，在经历了初创期、成长期、转型期、创新期、质跃期后，正昂首迈入可持续高质量发展期。

## PREPARING FOR SIP

*In February 1994, the government of China and the government of Singapore jointly signed a cooperative development and construction agreement in Beijing. From then on, the cooperative development of SIP entered a new stage. Suzhou Chinese Consortium Holding Co., Ltd. (hereinafter referred to as "Chinese Consortium") came into being with its responsibilities and mission. Since its establishment, the Chinese Consortium has always kept in mind the original intention of "We were born and grow for SIP", never forget why we started and striving forward and always contributing its great efforts to the development of SIP.*

## DEVELOPING WITH SIP

*After more than 30 years of development and construction, SIP has already made remarkable achievements and the SIP-development experience has become a classic case of international cooperation. After a long journey weathering rain and shine, as the first joint-stock enterprise established in SIP, the Chinese Consortium witnessed the construction and growth of SIP, making concerted efforts and entering a period of sustainable development with high quality period after going through the start-up period, growth period, transition period, innovation period and quality leap period.*

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## 谋同心·致远绘宏图

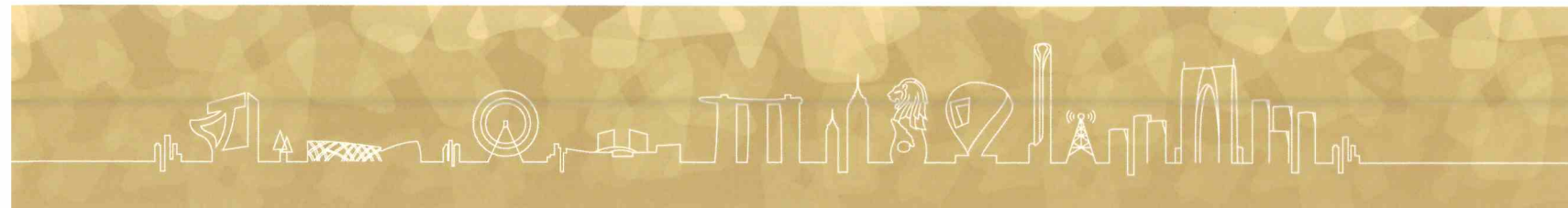
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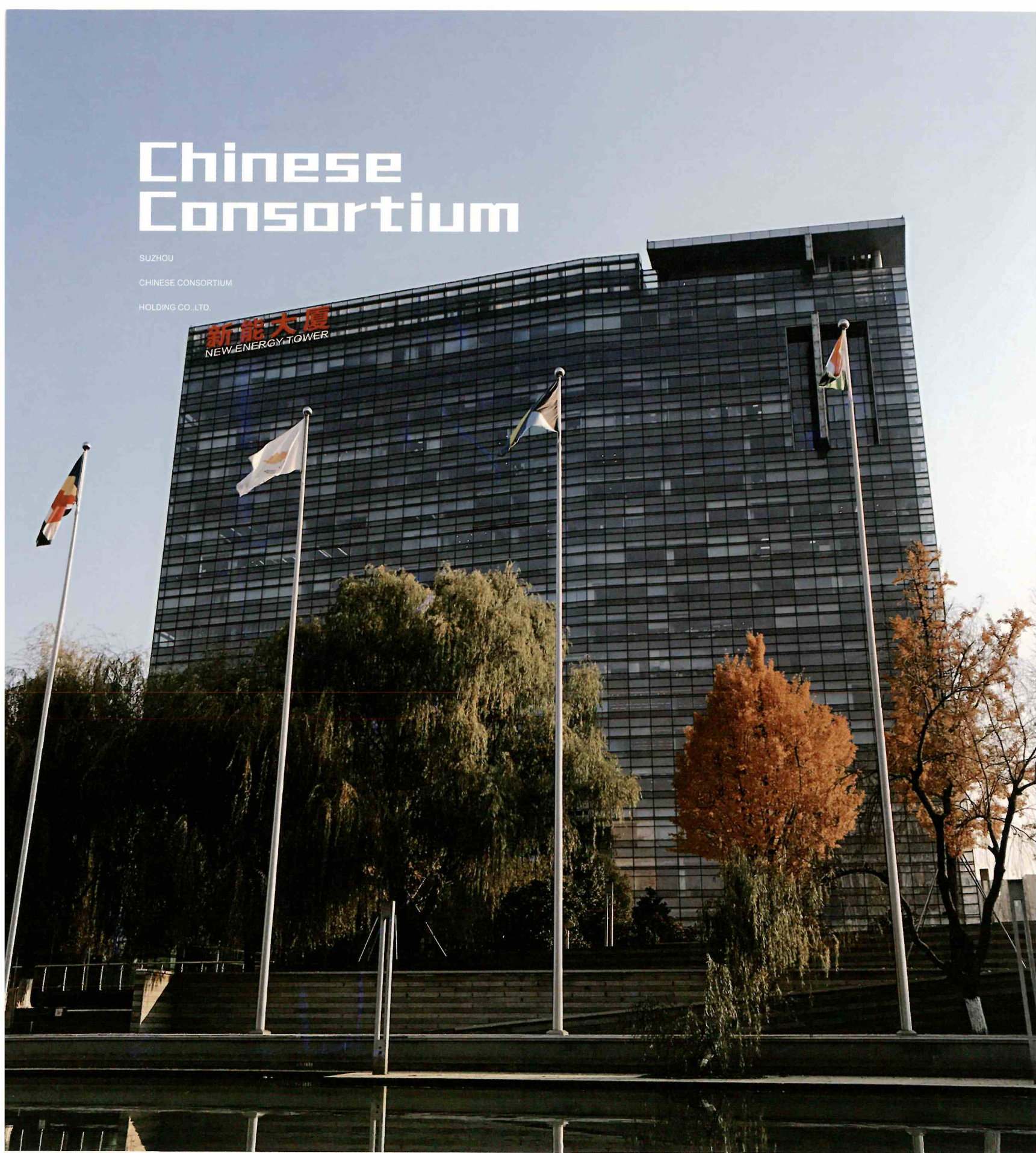
# Chinese Consortium

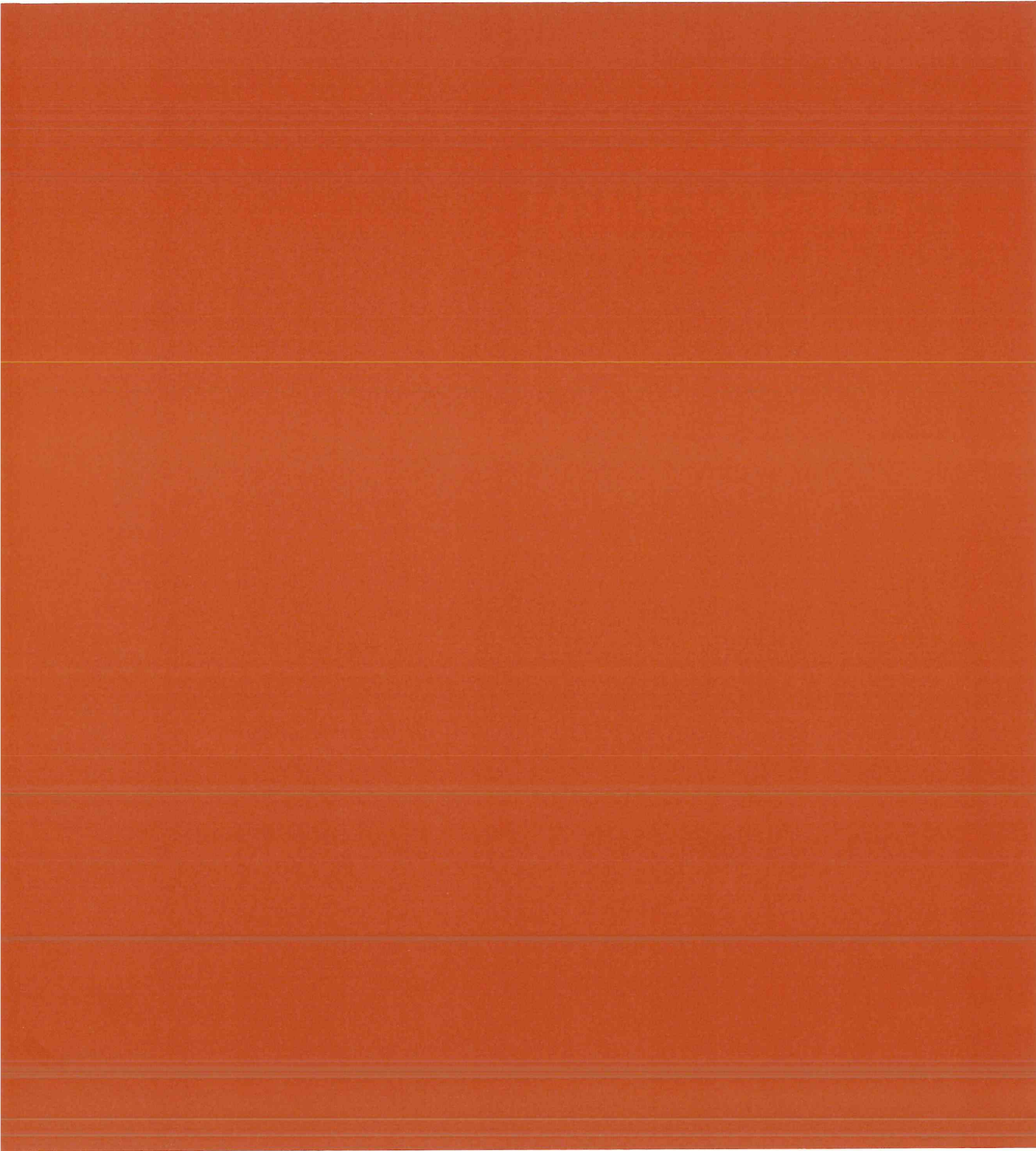
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新能大厦  
NEW ENERGY TOWER









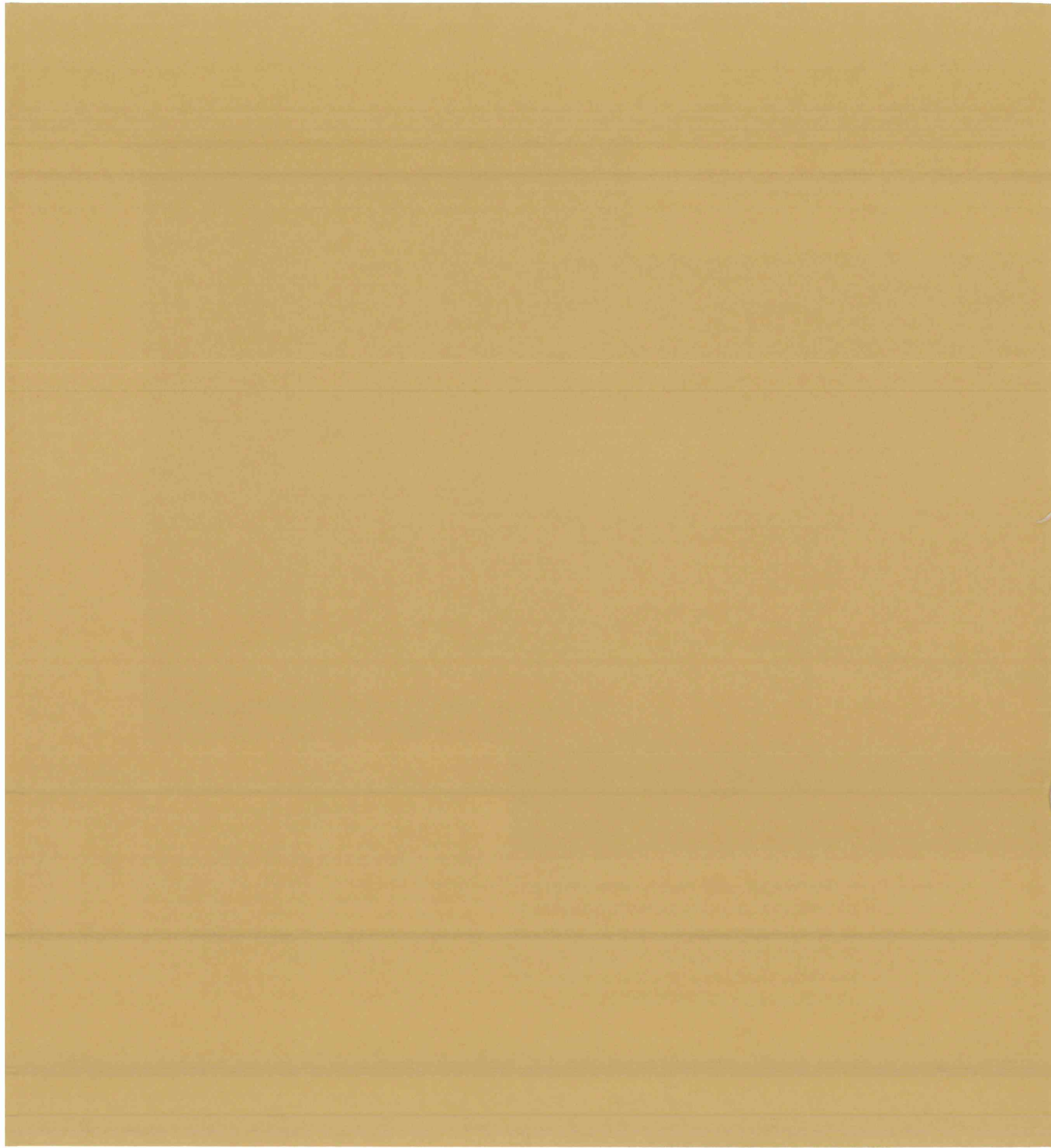
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# 苏州财团

潮头登高再击桨，无边胜景在前头。2023年是贯彻落实党的二十大精神、开局之年，也是站在新的更高历史起点上发展的一年。中方财团继续坚守初心和使命，主动创新、积极应变，全力推动能源发展和科技创新迈上新台阶，以“奋进者”姿态，在新的伟大征程上，以敢为、敢闯、敢干、敢首创的担当作为，为加快建设开放创新的世界一流高科技园区贡献力量。

The year 2023 is the beginning of the implementation of the spirit of the 20th CPC National Congress and a year of development from a new and higher historical starting point. The Chinese Consortium will continue to adhere to its original intention and mission, take the initiative to innovate and respond positively to the new challenges, make every effort to promote energy development and science and technology innovation to a new level. It will contribute all its efforts to the construction of a world-class high-tech park with openness and innovation, by taking on the role of a "mover and shaker" on the new great journey.

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●●●  
谋同心 致远绘宏图  
未来展望





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